

C C S S O M E M B E R M E E T I N G

Annual 2013 Policy Forum



Richmond, VA | November 14 – 16, 2013



The 2013 Annual Policy Forum Workbook
is sponsored by:



All of the 2013 Annual Policy Forum materials are
available at: <http://bit.ly/CCSSOapf13>



If you would like to download a copy
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<http://bit.ly/CCSSOapf13>

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Chris Minnich



Mitchell Chester



Patricia Wright

Dear Colleagues:

Welcome to CCSSO's 2013 Annual Policy Forum in Richmond, Virginia. This year, we turn our attention toward college and career readiness. As leaders of state education systems, we need to develop and implement policies that provide good options and real opportunities for students, and ensure that they all graduate high school ready for work and life.

The Annual Policy Forum will include a keynote address from radio host and former Arkansas governor, Mike Huckabee. Governor Huckabee will address the chiefs and engage in a dialogue around the current political landscape surrounding education policy and the challenges facing the field. Additionally, we will be joined by CCSSO's 2013 National Teacher of the Year Jeff Charbonneau, who will present on his experiences and be honored for his service.

During this meeting, we will identify areas of common agreement and policy to move our efforts forward to ensure that each student graduates college and career ready. Our agenda will feature sessions focused on key issues such as: transitioning to college- and career-ready assessment systems and accountability systems, transforming educator workforce preparation, engaging the business community on the college- and career-ready agenda, and how to more flexibly use federal funds. Participants will discuss promising practices and strategies while experts and practitioners will share the potential implications of this transition and offer guidance.

Thank you for your participation in the Policy Forum, and we look forward to collaborating and networking with you, and as always, CCSSO staff members are here to ensure your stay in beautiful Virginia is as enjoyable as possible. Please don't hesitate to let us know if you have any questions or need assistance.

Sincerely,

Chris Minnich
Executive Director
The Council of Chief State School Officers

Mitchell Chester
Commissioner of Education
Massachusetts Department of Elementary
and Secondary Education
President of the CCSSO Board of Directors

Patricia Wright
Superintendent of Public Instruction
Virginia Department of Education



Conference Facilities

The Jefferson Hotel

101 West Franklin Street
Richmond, Virginia 23220
1.888.918.1895

Minor first aid

Go to CCSSO's Registration Area

Fire & Police

Dial 911

Nearest hospitals for emergencies

Retreat Doctors' Hospital
2621 Grove Ave
804.254.5433

VCU Medical Center (MCV)
1250 E Marshall Street
804.828.9000

Nearest "walk-in" clinic

Patient First
12 N. Thompson Street
804.359.1337

Nearest 24-hour pharmacy

CVS Pharmacy
3514 West Cary Street
804.355.8533

CCSSO Office

Please visit the table in the Ginter Gallery to register for the meeting or receive assistance from CCSSO staff.

If An Emergency Occurs

1. Remain calm.
2. Contact the hotel operator.
3. Report the location of the emergency.
4. Calmly explain the nature of the emergency.
5. Give your name, say you are with CCSSO, give a phone number at your location if available.
6. Wait for direction from security.
7. Please allow operator to hang up first.
8. If safe, wait for emergency personnel to arrive, direct them to the emergency, only give assistance if requested by emergency personnel.
9. As soon as possible, report the emergency to the CCSSO Staff Office.

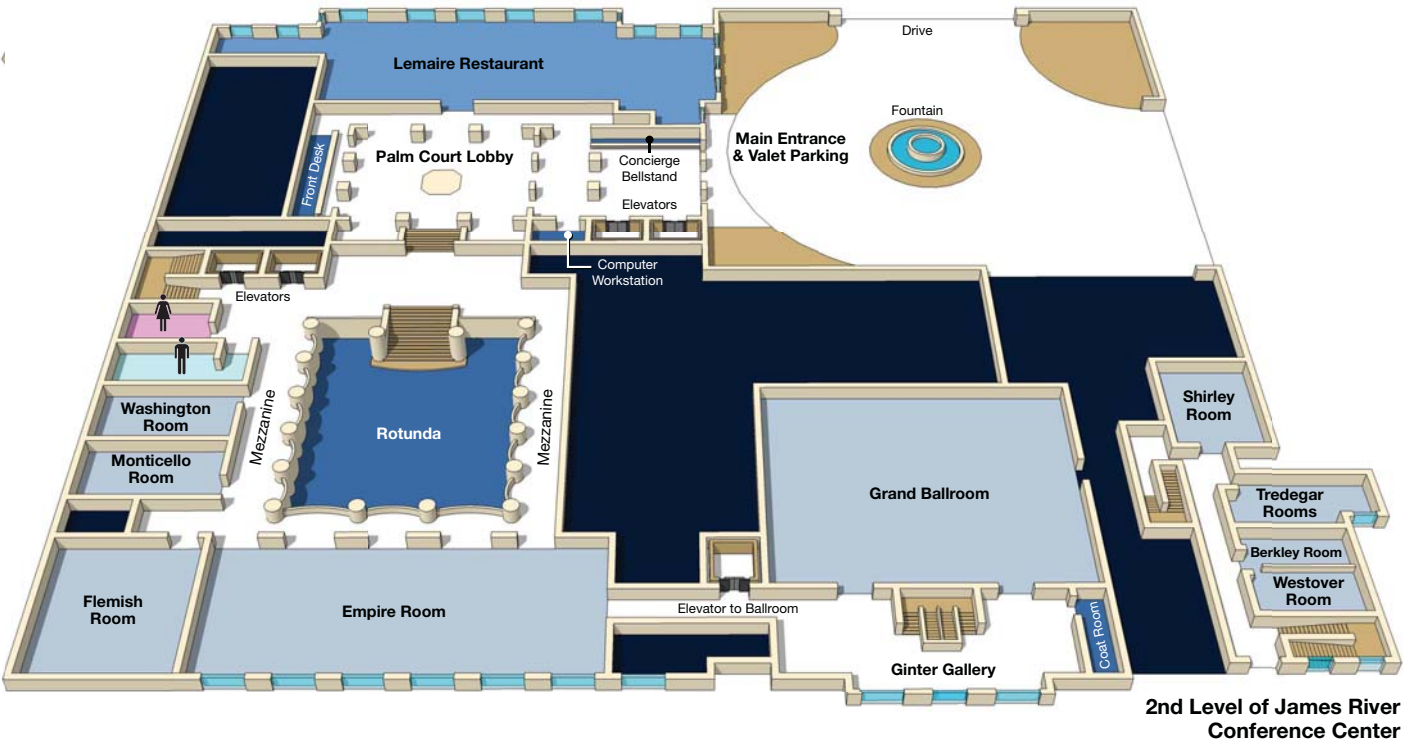
Evacuation Procedures

1. Remain calm. Leave your location immediately. Do not pack; it wastes valuable time.
2. Do not use elevators or escalators.
3. Assist any who may need help: elderly, injured, disabled.
4. However, do not loiter or wait for others.
5. Listen for further instructions via the hotel PA system or security personnel.
6. Watch for incoming emergency personnel—do not try to assist them unless requested to do so.
7. Proceed directly to the designated relocation area.
8. Do not try to re-enter the hotel for any reason.
9. You will receive directions from emergency services or hotel staff for proceeding to safe areas.

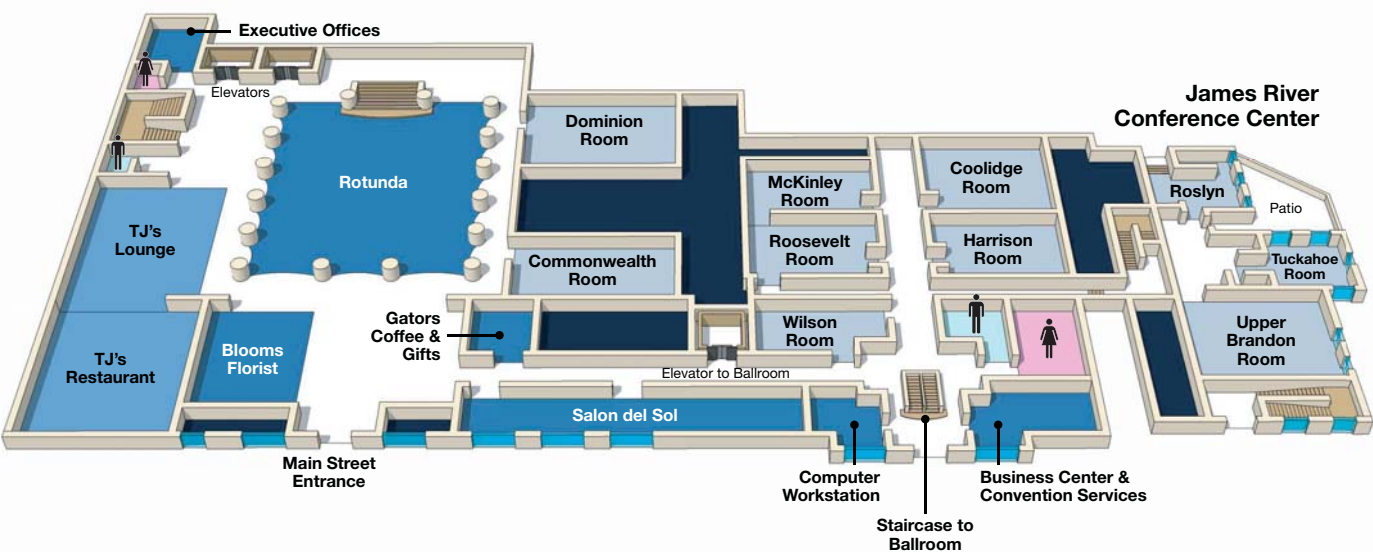
Disclaimer: The ideas and opinions expressed in the meeting presentations and in any handout materials provided are those of the presenter. They are not those of the Council of Chief State School Officers (CCSSO) nor can any endorsement by CCSSO be claimed. Council staff is excluded from this disclaimer.

THE JEFFERSON HOTEL
101 West Franklin Street, Richmond, Virginia 23220

Palm Court Level



Rotunda Level



Meeting Objectives:

This meeting will focus on **developing and implementing policies to ensure that every student graduates college and career ready**. Sessions and discussion will focus on implementation of college and career ready standards and assessments, including preparing the education workforce to meet these challenges and the state role in supporting districts and schools in their local efforts to prepare all students to be college and career ready.

Dialogue among state and national education leaders will focus on:

- Developing an in-depth understanding of promising practices and strategies used by other states
- Identifying areas of common agreement and policy to drive the advocacy and programmatic efforts of the Council of Chief State School Officers

THURSDAY, NOVEMBER 14, 2013

9:00 a.m. - 6:00 p.m.	Registration Open All members, partners, invited participants and staff are invited to register throughout the afternoon. CCSSO staff will be on hand to answer questions about the meeting.	<i>Ginter Gallery</i>
9:00 a.m. - 1:00 p.m.	CCSSO Board of Directors Meeting and Working Lunch (Invitation Only) The CCSSO Board of Directors will meet with CCSSO Executive Director, Chris Minnich and other CCSSO senior staff to discuss the CCSSO budget, strategic planning, and the key policies and activities of the organization. Lunch will be provided at 12:00 p.m. For questions about the Board meeting, please contact Carissa Miller, carissa.miller@ccsso.org.	<i>Flemish</i>
10:00 a.m. - 1:00 p.m.	Deputies Meeting All state deputies are invited to attend a meeting with Lois Adams-Rodgers and CCSSO staff. Lunch will be provided.	<i>Dominion</i>
12:00 p.m. - 1:30 p.m.	Rural Chiefs Lunch All chiefs are welcome to attend a lunch meeting to discuss policy issues facing rural states. States participating in a grant from The Leona M. and Harry B. Helmsley Charitable Trust on Common Core implementation will be invited to share some of their early lessons from the work. In addition, state leaders will be asked for input into next year's Rural Chiefs Conference.	<i>Commonwealth</i>
1:30 p.m. - 3:00 p.m.	Federal Liaison Meeting All state federal liaisons are invited to attend an informal discussion session with peers and CCSSO's advocacy team, including Peter Zamora and Jessah Foulk. Federal Liaisons unable to attend in-person may dial-in to this conversation.	<i>Harrison</i>
1:30 p.m. - 3:00 p.m.	Communication Directors Meeting All state communication directors are invited to attend a discussion session with peers and CCSSO's communications team, including Kate Dando Doran and Paul Ferrari. Communication Directors unable to attend in-person may dial-in to this conversation.	<i>Monticello</i>
1:30 p.m. - 3:00 p.m.	CCSSO Members Meeting (Chiefs and Deputies) Chiefs and deputies are invited to attend a discussion session to review the results of the CCSSO Membership Survey and discuss CCSSO's strategic planning process. This meeting will be an opportunity for an open discussion between members and CCSSO leadership on the direction of the organization for 2014-2017.	<i>Grand Ballroom</i>
3:00 p.m. - 3:15 p.m.	Break	
3:15 p.m. - 5:00 p.m.	College and Career Ready Assessment and Accountability Conversation (All State Members) All state education agency staff are invited to a discussion about key policy issues related to the transition to college and career ready assessment systems, including the assessment quality principles, as well as ESEA flexibility renewal. State participants who do not wish to discuss the waiver renewal process may join Peter Zamora and attorneys from the Federal Education Group for a separate conversation on SES flexibility guidance during the second half of this session.	<i>Grand Ballroom</i>
5:00 p.m. - 6:00 p.m.	Network for Transforming Educator Preparation (NTEP) Meeting (Invitation Only) States in CCSSO's Network for Transforming Educator Preparation (NTEP), including Connecticut, Georgia, Idaho, Kentucky, Louisiana, Massachusetts, and Washington, are invited to an informal meeting with Janice Poda, CCSSO's Strategic Initiative Director for Education Workforce.	<i>Dominion</i>

ANNUAL POLICY FORUM 2013 CONVENES

6:00 p.m. - 9:00 p.m.

Opening Networking Reception and Dinner

Reception- Rotunda
Dinner- Grand Ballroom

CCSSO invites all participants to a reception in the Rotunda and dinner in the Grand Ballroom on the mezzanine level onsite at the Jefferson Hotel. Students from Clover High School Chamber Orchestra Quartet will perform during the reception.

Students from Richmond's Franklin Military Academy will open the dinner with a Color Guard Presentation of Colors and Singing of the National Anthem. Virginia's Superintendent of Public Instruction, **Dr. Patricia Wright**, will welcome all guests to the Commonwealth of Virginia. CCSSO's Executive Director, **Chris Minnich**, will provide remarks on the direction of the organization. Rick Elliot will perform throughout dinner.

FRIDAY, NOVEMBER 15, 2013

7:00 a.m. - 5:00 p.m.

Registration Open

Ginter Gallery

All members, partners, invited participants and staff are invited to register throughout the day. CCSSO staff will be on hand throughout the day to answer questions about the meeting and activities.

8:00 a.m. - 9:00 a.m.

Chiefs Only Breakfast

Flemish

Sponsored by ETS

All chiefs are welcome to a members-only breakfast to discuss emerging policy issues related to career readiness. **Ken Smith**, President and CEO for Jobs from America's Graduates (JAG), and **Randy Dorn**, Washington's Superintendent of Public Instruction will be on hand to discuss how JAG is partnering with states like Washington on career readiness. Also, **John Fischer**, Deputy Commissioner for the Vermont Agency of Education and President of the National Association of State Directors of Career Technical Education Consortium (NASDCTEc) will share a newly released report on career technical education.

Concurrent Networking Breakfast

Rotunda

Sponsored by ETS

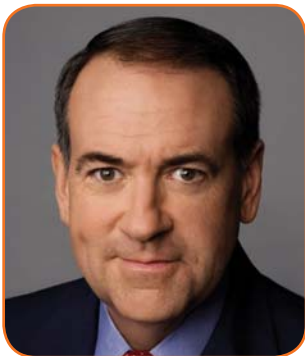
All invited participants, partners and CCSSO staff are welcome to enjoy a networking breakfast. There will be no program for invited participants during breakfast.

9:00 a.m. - 10:00 a.m.

Keynote: Governor Mike Huckabee

Grand Ballroom

Governor Mike Huckabee will address the chiefs and engage in a dialogue around the current political landscape surrounding education policy.



MIKE HUCKABEE

Former Arkansas governor Mike Huckabee is the host of the number one rated weekend hit HUCKABEE on the Fox News Channel and Cumulus Media Networks' syndicated radio program, The Mike Huckabee Show, heard on more than 175 stations. He's also heard three times daily across the nation on The Huckabee Report syndicated on almost 600 stations, and has been the fastest growing new program on the Cumulus Media Network in recent years.

From 1996-2007, Huckabee served as the 44th Governor of Arkansas and was recognized nationally for his leadership, having been honored by several renowned publications and organizations for his numerous accomplishments. Governing magazine named him as one of its 'Public Officials of the Year' for 2005, Time Magazine honored him as one of the five best governors in America, and later in the same year, Huckabee received the American Association of Retired Person's Impact Award. In 2007, he was presented with the Music for Life Award by the National Association of Music Merchants (NAMM), for his commitment to music education. He served as the Chairman of the prestigious

National Governors Association as well as the Education Commission of the States and the Interstate Oil and Gas Commission.

Huckabee became governor in July 1996 when his predecessor resigned. He was one of the youngest governors in the country at the time. Huckabee was elected to a full four-year term as governor in 1998, attracting the largest percentage of the vote ever received by a Republican gubernatorial nominee in Arkansas, and was re-elected to another four-year term in November 2002. Huckabee first was elected lieutenant governor in a 1993 special election and was elected to a full four-year term in 1994. He was only the fourth Republican to be elected to statewide office since Reconstruction.

10:00 a.m. - 10:30 a.m.

Networking Break and Book Signing

Empire

Sponsored by the National Institute for School Leadership

Governor Mike Huckabee will sign books for all participants. CCSSO partners, invited participants and members will have an opportunity to network during this time.

10:30 a.m. - 12:00 p.m. Transitioning to College and Career Ready Assessment Systems

Grand Ballroom

Speakers:

Kevin Huffman, Commissioner of Education, Tennessee Department of Education

Carissa Miller, Deputy Executive Director, CCSSO

This session will focus on states' transition to high-quality, college- and career-ready assessments with a focus on key policy issues states are addressing during the transition, including: school and district accountability high-stakes student decisions, educator evaluation, and effectively communicating about the transition. The session will begin with a general discussion on the transition to college and career ready standards and assessments, utilizing the Assessment Transition Workbook developed by CCSSO, Achieve, and Education Counsel as a resource, and then move into four concurrent discussion sessions.

Session 1: School and District Accountability during Transition

Commonwealth

Moderator: **Scott Norton**, Strategic Initiative Director for Standards, Assessment and Accountability, CCSSO

Discussants:

Scott Palmer, Partner, Education Counsel

Patricia Wright, Superintendent of Public Instruction, Virginia Department of Education

Kevin Huffman, Commissioner, Tennessee Department of Education

Session 2: High Stakes Student Decisions

Dominion

Moderator: **Mike Cohen**, President, Achieve

Discussants:

Mitchell Chester, Commissioner of Education, Massachusetts Department of Elementary & Secondary Education

Mike Hanley, Commissioner, Alaska Department of Education & Early Development

Art Coleman, Managing Partner, Education Counsel

Session 3: Educator Evaluation during Transition

Flemish

Moderator: **Janice Poda**, Strategic Initiative Director for Education Workforce, CCSSO

Discussants:

June Atkinson, State Superintendent, North Carolina Department of Public Instruction

Chris Cerf, Commissioner of Education, New Jersey Department of Education

Session 4: Effectively Communicating about Your State's Transition

Harrison

Moderator: **Kate Dando Doran**, Communications Director, CCSSO

Discussants:

Terry Holliday, Commissioner of Education, Kentucky Department of Education

Andy Plattner, President, Plattner Communications & Public Affairs

Michael Flanagan, Superintendent of Public Instruction, Michigan Department of Education

12:00 p.m. - 1:15 p.m. Luncheon and Dessert Reception with the CCSSO 2013 National Teacher of the Year

Grand Ballroom

Introduction: **Randy Dorn**, Superintendent of Public Instruction, Washington

Keynote Speaker: **Jeff Charbonneau**, 2013 National Teacher of the Year

This luncheon will honor CCSSO's 2013 National Teacher of the Year, **Jeff Charbonneau** from Zillah, Washington.



JEFF CHARBONNEAU

On April 23, 2013 before a White House audience that included the 2013 State Teachers of the Year, President Barack Obama presented to the American people, the 2013 National Teacher of the Year, Jeffrey Charbonneau, a 9th-12th grade Chemistry, Physics, and Engineering teacher from Zillah High School in Zillah, Washington.

Mr. Charbonneau holds a Bachelor's degree in Biology with honors and a Master's in Teaching from Central Washington University. He received his National Board Certification in the area of Adolescence and Young Adult Science in 2008.

After Jeff's presentation, **Brenda Cassellius**, Minnesota Department of Education Commissioner, will introduce **Craig Kielburger**, Co-Founder of We Day, who will briefly share about the We Day program and the organization's success at inspiring young people around the world, including at recent events in Washington and Minnesota.

AGENDA

1:15 p.m. - 1:45 p.m.	Dessert Reception with the CCSSO 2013 National Teacher of the Year	<i>Empire</i>
All participants are invited to a dessert reception in the Empire Ballroom to honor Jeff Charbonneau and meet Craig Kielburger .		
1:45 p.m. - 3:00 p.m.	Preparing the Educator Workforce to Deliver on College and Career Readiness	<i>Grand Ballroom</i>
Moderator: Janice Poda , Strategic Initiative Director for Education Workforce, CCSSO Panelists: Mary Brownell , Director of the Collaboration for Effective Educator Development, Accountability, and Reform (CEEDAR Center) and Professor, University of Florida Jeff Charbonneau , 2013 National Teacher of the Year Jim Cibulka , President, Council for the Accreditation of Educator Preparation (CAEP) Terry Holliday , Commissioner, Kentucky Department of Education Chris Koch , Illinois State Superintendent of Education		
Teachers and leaders are essential to the successful implementation of the reform efforts in which states are engaged. Preparation programs provide the foundation for an educator's career and are critical to ensuring that teachers enter the profession learner-ready on Day One and that principals enter a leadership role school-ready on Day One. This session will provide an awareness of three initiatives currently underway, share examples of best practice, and stress the importance of addressing this portion of the developmental continuum for educators.		
3:00 p.m. - 3:15 p.m.	Break	<i>Ginter Gallery</i>
Sponsored by the National Math Science Initiative		
3:15 p.m. - 4:15 p.m.	Conversation with the Secretary: The National Education Policy Landscape	<i>Grand Ballroom</i>
Speaker: Secretary Arne Duncan , U.S. Secretary of Education Moderator: Chris Minnich , Executive Director, CCSSO		
Secretary Arne Duncan will join members for a conversation on the landscape ahead for education policy, including waiver renewals, transitioning to college and career ready assessments, and the U.S. Department of Education's priorities through 2016.		



ARNE DUNCAN
U.S. SECRETARY OF EDUCATION

Arne Duncan was named U.S. secretary of education by President Barack Obama and was confirmed by the U.S. Senate on Jan. 20, 2009. Prior to his appointment, Duncan served as the CEO of the Chicago Public Schools from June 2001 through December 2008, becoming the longest-serving big-city education superintendent in the country. Before joining the Chicago Public Schools, Duncan ran the Ariel Education Initiative (1992–1998), a nonprofit focused on advancing educational opportunities in economically disadvantaged areas. He has served on the boards of the Ariel Education Initiative, Chicago Cares, the Children's Center, the Golden Apple Foundation, the Illinois Council Against Handgun Violence, Jobs for America's Graduates, Junior Achievement, the Dean's Advisory Board of the Kellogg School of Management, the National Association of Basketball Coaches Foundation, Renaissance Schools Fund, Scholarship Chicago and the South Side YMCA. He has also served on the Board of Overseers for Harvard College, the Visiting Committees for Harvard University's Graduate School of Education and the University of Chicago's School of Social Service Administration. From 1987 to 1991, Duncan played professional basketball in Australia, where he worked with children who were wards of the state. Duncan graduated magna cum laude from Harvard University in 1987. He is married to Karen Duncan and has two children, Claire, 7, and Ryan, 5.

4:15 p.m. - 5:00 p.m.

Engaging the Business Community on a College and Career Ready Agenda

Grand Ballroom

Speaker: **Kenneth Cohen**, Vice President, Public & Government Affairs, Exxon Mobil Corporation
Moderator: **Chris Minnich**, Executive Director, CCSSO

CCSSO's Executive Director, Chris Minnich, will sit down with Kenneth Cohen to discuss ExxonMobil's support for college and career readiness and ways that states and business can partner to achieve success.



KENNETH P. COHEN

VICE PRESIDENT PUBLIC AND GOVERNMENT AFFAIRS

EXXON MOBIL CORPORATION

Kenneth P. Cohen is the Vice President of Public and Government Affairs for Exxon Mobil Corporation. Mr. Cohen has worldwide responsibility for the Company's government relations, communications, media relations, global community relations and corporate brand activities.

Mr. Cohen is a member of numerous professional associations and serves on the Board of Directors of the Teagle Foundation and Vogel Alcove. In addition, he is on the executive committee of the United States Council for International Business, National Trustee for the Boys and Girls Clubs of America and the Board of Trustees for the Council on Foreign Relations.

6:00 p.m. - 9:00 p.m.

Reception at the Science Museum of Virginia

Sponsored by Pearson

CCSSO will host a reception for all guests at the Science Museum of Virginia. Transportation will be provided beginning at 5:45 p.m. Participants should meet in the Rotunda near the Gator's Gift shop to board the shuttle. Please wear comfortable shoes to explore the Science Museum.

Attire: Business Casual

SATURDAY, NOVEMBER 16, 2013

8:00 a.m. - 9:00 a.m.

Chiefs Only Breakfast

Flemish

Sponsored by Renaissance Learning

Chiefs are invited to join senior leadership from CCSSO for breakfast. **Greg Richmond**, President of the National Association of Charter School Authorizers and **Jennifer Davis**, Co-Founder and President of the National Center on Time and Learning have been invited to share relevant recent work.

Concurrent Networking Breakfast

Rotunda

Sponsored by Renaissance Learning

All invited participants, partners and CCSSO staff are welcome to enjoy a networking breakfast. There will be no program for invited participants during breakfast.

9:00 a.m. - 9:30 a.m.

CCSSO 2013 Board of Directors Elections and Remarks from Incoming CCSSO President

Grand Ballroom

Board elections will be hosted by: **Armando Vilaseca**, Secretary of the Vermont Agency of Education and Chair of the CCSSO Internal Operations Committee

Speaker: **Terry Holliday**, Commissioner, Kentucky Department of Education and the Incoming CCSSO President

During this session, **Armando Vilaseca** will represent the CCSSO Internal Operations Committee and put forth the recommended slate of officers to join the Board of Directors. CCSSO will also recognize **Mitchell Chester** for his year of service as the 2012-2013 President of the Board of Directors, **Thomas Luna** for his year of service as the 2011-2012 President of the Board of Directors and welcome **Terry Holliday** as the incoming 2013-2014 President of the Board of Directors.

9:30 a.m. - 11:00 a.m.

Advancing the Conversation: Making Sense of Public Polling Information

Grand Ballroom

Research shows that teachers, parents and others are eager to learn more about the Common Core State Standards. This session will share new findings from public opinion research that directly informs messaging and communications strategies. The session will also cover how public opinion polls can be helpful in informing and moving conversations forward in states.

11:00 a.m. - 11:15 a.m.

Break

Ginter Gallery

Sponsored by TeachScape

AGENDA

11:15 a.m. - 12:00 p.m.	State Leadership on Federal Funds Flexibility Moderator: Peter Zamora , Director of Federal Relations, CCSSO' Speakers: Kathleen Airhart , Deputy Commissioner, Tennessee David Blowman , Deputy Secretary, Delaware Melissa Junge , Founder and Partner, Federal Education Group Sheara Krvaric , Founder and Partner, Federal Education Group The CCSSO working group focused on tools and policies around student-centered federal funding will report out to the full group on the tools created to support all states and the discussions underway. This working group has been working since August 2013 as a follow-up to the work that Superintendent John White presented on behalf of Louisiana at CCSSO's Summer Institute.	Grand Ballroom
12:00 p.m. - 1:00 p.m.	Lunch Boxed lunches will be available for all participants. Participants participating in the Innovation Lab Network lunch will have a separate meal provided in the Flemish room.	Ginter Gallery
12:00 p.m. - 2:00 p.m.	Innovation Lab Network Working Lunch (<i>Invitation Only</i>) Chiefs and deputies in the Innovation Lab Network are invited to a lunch meeting and discussion about current ILN priorities and future work.	Flemish
12:30 p.m. - 1:30 p.m.	Optional Session on the ACT (<i>All State Members Invited</i>) Please consider joining ACT for an optional session on college and career readiness, ACT assessments, and a discussion on the impact of the college and career readiness agenda on state policies.	Harrison
12:30 p.m. - 1:30 p.m.	Optional Session on the College Board (<i>All State Members Invited</i>) Please consider joining the College Board for an optional session on college and career readiness, SAT assessments, and a discussion on the impact of the college and career readiness agenda on state policies.	Coolidge

ANNUAL POLICY FORUM 2013 CONCLUDES

2:00 p.m. - 5:00 p.m.	Post-Meetings After the conclusion of the Annual Policy Forum, a number of groups will take advantage of the opportunity to be together to meet at the Jefferson Hotel, including members of the PARCC and Smarter Balanced consortia . Members of these groups should coordinate with their consortia leads prior to arranging travel to confirm meeting times and arrangements. PARCC <i>For questions about the meeting PARCC will be hosting, please contact Katie Tilley, ktilley@achieve.org.</i> SBAC <i>For questions about the meeting Smarter Balanced will be hosting, please contact sbac@wested.org.</i>	Dominion Commonwealth
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The CCSSO Board of Directors manages the overall business affairs of the Council and is the governing body of the organization. The board is composed of the president, the president-elect, the past president, and six directors elected by the CCSSO membership.

Officers



President Mitchell Chester
Massachusetts



President-Elect Terry Holliday
Kentucky



Past-President Thomas Luna
Idaho

Directors



June Atkinson
North Carolina



John Barge
Georgia



Michael Flanagan
Michigan



Deborah Gist
Rhode Island



Kevin Huffman
Tennessee



Patricia Wright
Virginia

**ALABAMA**

Thomas Bice
State Superintendent of Education
<http://www.alsde.edu>
Assumed Office: 1/1/2012
Appointed by State Board

**BUREAU OF INDIAN EDUCATION**

Charles Roessel
Acting Director
<http://www.bie.edu>
Appointed by Bureau of Indian Affairs

**ALASKA****Mike Hanley**

Commissioner of Education
<http://www.eed.state.ak.us>
Assumed Office: 2/3/2011
Appointed by State Board
Confirmed by Governor

**CALIFORNIA**

Tom Torlakson
State Superintendent of Public Instruction
<http://www.cde.ca.gov>
Assumed Office: 1/3/2011
Elected by Popular Vote

**AMERICAN SAMOA**

Salu Hunkin-Finau
Director of Education
<http://www.doe.as>
Appointed by Governor

**COLORADO**

Robert Hammond
Commissioner of Education
<http://www.cde.state.co.us>
Assumed Office: 6/1/2011
Appointed by State Board

**ARIZONA**

John Huppenthal
Superintendent of Public Instruction
<http://www.ade.state.az.us>
Assumed Office: 1/3/2011
Elected by Popular Vote

**CONNECTICUT**

Stefan Pryor
Commissioner of Education
<http://www.sde.ct.gov>
Assumed Office: 9/7/2011
Appointed by State Board

**ARKANSAS**

Tom Kimbrell
Commissioner of Education
<http://www.arkansased.org>
Assumed Office: 9/1/2009
Appointed by Governor

**DELAWARE**

Mark Murphy
Secretary of Education
<http://www.doe.k12.de.us>
Assumed Office: 6/1/2012
Appointed by Governor


**DEPARTMENT OF DEFENSE
EDUCATION ACTIVITY**
Adrian Talley

DoDEA Director
<http://www.dodea.edu>
 Assumed Office: 11/1/2013
 Appointed by DoDEA


HAWAII
Kathryn Matayoshi

Superintendent of Education
<http://doe.k12.hi.us>
 Assumed Office: 1/8/2010
 Appointed by State Board


DISTRICT OF COLUMBIA
Jesús Aguirre

State Superintendent of Education
<http://osse.dc.gov>
 Assumed Office: 9/27/13
 Appointed by Mayor of District of Columbia


IDAHO
Thomas Luna

Superintendent of Public Instruction
<http://www.sde.idaho.gov>
 Assumed Office: 1/1/2007
 Elected by Popular Vote


FLORIDA
Pam Stewart

Commissioner of Education
<http://www.fldoe.org>
 Assumed Office: 8/2/13
 Appointed by State Board


ILLINOIS
Christopher Koch

Superintendent of Education
<http://www.isbe.state.il.us>
 Assumed Office: 12/1/2006
 Appointed by State Board


GEORGIA
John Barge

State Superintendent of Schools
<http://www.doe.k12.ga.us>
 Assumed Office: 1/10/2011
 Elected by Popular Vote


INDIANA
Glenda Ritz

Superintendent of Public Instruction
<http://www.doe.in.gov>
 Assumed Office: 1/14/2013
 Elected by Popular Vote


GUAM
Jon Fernandez

Superintendent of Guam Department of Education
<https://sites.google.com/a/gdoe.net/gdoe>
 Assumed Office: 7/1/2012
 Appointed by State Board


IOWA
Brad Buck

Director of Education
<http://www.educateiowa.gov>
 Assumed Office: 8/7/2013
 Appointed by Governor

**KANSAS****Diane DeBacker**

Commissioner of Education
<http://www.ksde.org>
 Assumed Office: 11/2/2009
 Appointed by State Board

**MASSACHUSETTS****Mitchell Chester**

Commissioner of Education
<http://www.doe.mass.edu>
 Assumed Office: 5/19/2008
 Appointed by State Board,
 Confirmed by Governor

**KENTUCKY****Terry Holliday**

Commissioner of Education
<http://www.education.ky.gov>
 Assumed Office: 7/1/2009
 Appointed by State Board

**MICHIGAN****Michael Flanagan**

Superintendent of Public Instruction
<http://www.michigan.gov/mde>
 Assumed Office: 5/8/2005
 Appointed by State Board

**LOUISIANA****John White**

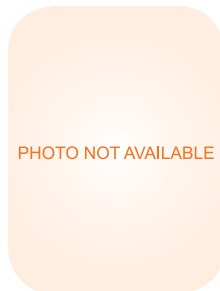
State Superintendent of Education
<http://www.doe.state.la.us>
 Assumed Office: 1/11/2012
 Appointed by State Board

**MINNESOTA****Brenda Cassellius**

Commissioner
<http://www.education.state.mn.us>
 Assumed Office: 12/31/2010
 Appointed by Governor

**MAINE****James Rier**

Commissioner of Education
<http://www.maine.gov/education>
 Assumed Office: 10/23/2013
 Appointed by Governor

**MISSISSIPPI****Carey Wright**

Superintendent of Education
<http://www.mde.k12.ms.us>
 Assumed Office: 11/01/2013
 Appointed by State Board

**MARYLAND****Lillian Lowery**

Superintendent of Schools
<http://www.msde.maryland.gov>
 Assumed Office: 7/1/2012
 Appointed by State Board

**MISSOURI****Chris Nicastro**

Commissioner of Education
<http://dese.mo.gov>
 Assumed Office: 8/3/2009
 Appointed by State Board

**MONTANA****Denise Juneau**

Superintendent of Public Instruction

<http://opi.mt.gov>

Assumed Office: 1/5/2009

Elected by Popular Vote

**NEW MEXICO****Hanna Skandera**

Secretary of Education

<http://www.ped.state.nm.us>

Assumed Office: 12/1/2010

Appointed by Governor

**NEBRASKA****Scott Swisher**

Deputy Commissioner of Education

<http://www.education.ne.gov>

Assumed Office: 7/1/2013

Appointed by State Board

**NEW YORK****John King**

Commissioner of Education

<http://www.nysed.gov>

Assumed Office: 6/15/2011

Appointed by Board of Regents

**NEVADA****Dale Erquiaga**

State Superintendent of Public Instruction

<http://www.doe.nv.gov>

Assumed Office: 8/26/2013

Appointed by Governor

**NORTH CAROLINA****June Atkinson**

Superintendent of Public Instruction

<http://www.ncpublicschools.org>

Assumed Office: 8/23/2005

Elected by Popular Vote

**NEW HAMPSHIRE****Virginia Barry**

Commissioner of Education

<http://www.education.nh.gov>

Assumed Office: 6/1/2009

Appointed by Governor, Confirmed by Executive Council

**NORTH DAKOTA****Kirsten Baesler**

Superintendent of Public Instruction

<http://www.dpi.state.nd.us>

Assumed Office: 1/2/2013

Elected by Popular Vote

**NEW JERSEY****Christopher Cerf**

Commissioner of Education

<http://www.state.nj.us/education>

Assumed Office: 1/18/2011

Appointed by Governor

**NORTHERN MARIANA ISLANDS****Rita Sablan**

Commissioner of Education

<http://www.cnmpss.org>

Assumed Office: 8/1/2008

Appointed by Governor

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Superintendent of Public Instruction
<http://www.ode.state.oh.us>
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Appointed by State Board

**RHODE ISLAND**

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<http://www.ride.ri.gov>
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Appointed by Board of Regents

**OKLAHOMA**

Janet Barresi
State Superintendent of Public Instruction
<http://sde.state.ok.us>
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Elected by Popular Vote

**SOUTH CAROLINA**

Mick Zais
State Superintendent of Education
<http://www.ed.sc.gov>
Assumed Office: 1/12/2011
Elected by Popular Vote

**OREGON**

Rob Saxton
Deputy Superintendent of Public Instruction
<http://www.ode.state.or.us>
Assumes Office: 7/1/2012
Appointed by Governor

**SOUTH DAKOTA**

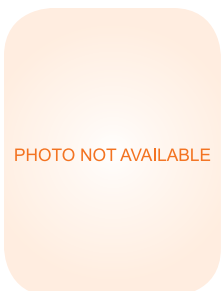
Melody Schopp
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Appointed by Governor

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<http://www.schools.utah.gov>
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 Appointed by State Board

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<http://wvde.state.wv.us>
 Assumed Office: 1/2/2013
 Appointed by State Board

**VERMONT****Armando Vilaseca**

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<http://www.education.vermont.gov>
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 Appointed by Governor

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<http://dpi.wi.gov>
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 Appointed by Governor

**VIRGINIA****Patricia Wright**

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 Appointed by Governor

**WYOMING****Cindy Hill**

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 Assumed Office: 1/4/2011
 Elected by Popular Vote

**WASHINGTON****Randy Dorn**

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<http://www.k12.wa.us>
 Assumed Office: 1/14/2009
 Elected by Popular Vote

CHIEF TENURE

Title	Name	Organization Name	Start Date	Time in Office
Superintendent of Education	Carey Wright	Mississippi	11/1/2013	0 months
Acting Education Commissioner	James Rier	Maine	10/23/2013	0 months
Director	Adrian Talley	DoDEA	10/10/2013	1 months
State Superintendent of Education	Jesús Aguirre	District of Columbia	9/27/2013	1 months
Director	Brad Buck	Iowa	8/7/2013	3 months
Acting Secretary of Education	Carolyn Dumaresq	Pennsylvania	8/26/2013	2 months
State Superintendent of Public Instruction	Dale Erquiaga	Nevada	8/26/2013	2 months
Director de Educación	Rafael Román Melendez	Puerto Rico	8/19/2013	2 months
Commissioner of Education	Pam Stewart	Florida	8/2/2013	3 months
Commissioner of Education	Scott Swisher	Nebraska	7/1/2013	4 months
Education Director	Richard Crandall	Wyoming	6/27/2013	4 months
Acting Commissioner	Donna Frett-Gregory	Virgin Islands	5/1/2013	6 months
Acting Director	Charles Roessel	Bureau of Indian Education	3/1/2013	8 months
Superintendent of Public Instruction	Richard Ross	Ohio	3/28/2013	7 months
Superintendent of Public Instruction	Kirsten Baesler	North Dakota	1/1/2013	10 months
Director of Education	Salu Hunkin-Finau	American Samoa	1/1/2013	10 months
Superintendent of Public Instruction	Martell Menlove	Utah	1/1/2013	10 months
Superintendent of Schools	James Phares	West Virginia	1/2/2013	10 months
Superintendent of Public Instruction	Glenda Ritz	Indiana	1/14/2013	10 months
Commissioner of Education	Michael Williams	Texas	9/1/2012	1 year 2 months
Superintendent of Guam Public School System	Jon Fernandez	Guam	7/1/2012	1 year 4 months
State Superintendent of Education	Lynn House	Mississippi	7/1/2012	1 year 4 months
Superintendent of Schools	Lillian Lowery	Maryland	7/1/2012	1 year 4 months
Deputy Superintendent of Public Instruction	Rob Saxton	Oregon	7/1/2012	1 year 4 months
Secretary of Education	Mark Murphy	Delaware	6/1/2012	1 year 5 months
State Superintendent of Education	Thomas Bice	Alabama	1/1/2012	1 year 10 months
State Superintendent of Education	John White	Louisiana	1/11/2012	1 year 10 months
Commissioner of Education	Stefan Pryor	Connecticut	9/6/2011	2 years 2 months
Commissioner of Education	John King	New York	5/15/2011	2 years 5 months
Commissioner of Education	Kevin Huffman	Tennessee	4/4/2011	2 years 7 months
Commissioner of Education	Mike Hanley	Alaska	2/2/2011	2 years 9 months
State Superintendent of Schools	John Barge	Georgia	1/10/2011	2 years 10 months

Title	Name	Organization Name	Start Date	Time in Office
State Superintendent of Public Instruction	Janet Barresi	Oklahoma State	1/3/2011	2 years 10 months
Commissioner	Brenda Cassellius	Minnesota	1/4/2011	2 years 10 months
Commissioner of Education	Christopher Cerf	New Jersey	1/18/2011	2 years 9 months
Superintendent of Public Instruction	Cindy Hill	Wyoming	1/4/2011	2 years 10 months
Superintendent of Public Instruction	John Huppenthal	Arizona	1/10/2011	2 years 10 months
Secretary of Education	Melody Schopp	South Dakota	1/18/2011	2 years 9 months
State Superintendent of Public Instruction	Tom Torlakson	California	1/3/2011	2 years 10 months
State Superintendent of Education	Mick Zais	South Carolina	1/11/2011	2 years 10 months
Commissioner of Education	Robert Hammond	Colorado	12/14/2010	2 years 11 months
Secretary of Education	Hanna Skandera	New Mexico	12/1/2010	2 years 11 months
DoDEA Director	Marilee Fitzgerald	DoDEA	7/1/2010	3 years 4 months
Superintendent of Education	Kathryn Matayoshi	Hawaii	1/4/2010	3 years 10 months
Commissioner of Education	Diane DeBacker	Kansas	11/2/2009	4 years 0 months
Commissioner of Education	Tom Kimbrell	Arkansas	10/1/2009	4 years 1 months
Commissioner of Education	Chris Nicastro	Missouri	8/3/2009	4 years 3 months
Commissioner of Education	Deborah Gist	Rhode Island	7/1/2009	4 years 4 months
Commissioner of Education	Terry Holliday	Kentucky	7/1/2009	4 years 4 months
Commissioner of Education	Virginia Barry	New Hampshire	6/1/2009	4 years 5 months
State Superintendent of Public Instruction	Anthony Evers	Wisconsin	4/1/2009	4 years 7 months
Superintendent of Public Instruction	Randy Dorn	Washington	1/14/2009	4 years 10 months
Superintendent of Public Instruction	Denise Juneau	Montana	1/5/2009	4 years 10 months
Secretary of Education	Armando Vilaseca	Vermont	1/19/2009	4 years 9 months
Superintendent of Public Instruction	Patricia Wright	Virginia	10/10/2008	5 years 1 months
Commissioner of Education	Rita Sablan	Northern Mariana Islands	8/1/2008	5 years 3 months
Commissioner of Education	Mitchell Chester	Massachusetts	5/19/2008	5 years 5 months
Superintendent of Public Instruction	Thomas Luna	Idaho	1/2/2007	6 years 10 months
Superintendent of Education	Christopher Koch	Illinois	12/6/2006	6 years 11 months
Superintendent of Public Instruction	June Atkinson	North Carolina	8/23/2005	8 years 2 months
Superintendent of Public Instruction	Michael Flanagan	Michigan	7/5/2005	8 years 4 months

AVERAGE LENGTH OF TERM

2 years and 7 months

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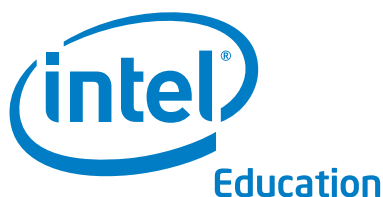
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Scholastic is the most trusted name in learning with a brand that is synonymous with quality. Scholastic Education provides technology solutions and

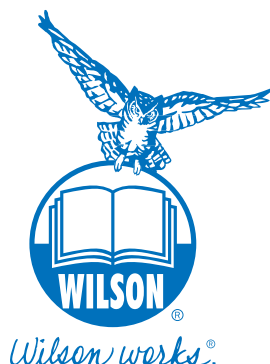
supplemental programs that support student achievement in PreK-12. Grounded in scientific research, Scholastic Education develops technology programs and services that include intervention, instruction, universal screening, assessment, data management and professional development. Scholastic Achievement Partners-the professional services arm of Scholastic Education-brings together the International Center for Leadership in Education, Math Solutions, and Scholastic's Implementation Services team to offer a full range of professional services in human capital development across content areas, comprehensive school improvement, and program implementation.



At TaskStream, we provide the highest quality Web-based software and supporting services to efficiently plan and manage assessment and accountability processes, facilitate the demonstration of learning achievement, and foster continuous improvement.



As a leader in developing graphing handhelds, Texas Instruments Educational and Productivity Solutions, a business of Texas Instruments, is an education technology leader. For nearly 20 years, we have worked closely with leading educators in the design of our educational technology, training programs and support materials that enrich the math and science classroom learning experience worldwide. Our mission-provide essential tools that help teachers create an engaging learning experience leading to higher student achievement in math and science. Our vision-all students inspired to achieve their potential and become the innovators of tomorrow.



Wilson Language Training is dedicated to providing educators with the resources they need to help their students become fluent, independent readers. Wilson is a provider of professional development and research-based reading and spelling curricula for all ages. Its multisensory, structured curricula-the Wilson Reading System®, Wilson Foundations®, Wilson Just Words®, and Wilson Fluency®-have proven highly effective. Wilson also brings to the task two decades of professional development courses and ongoing teacher support. Partnering with public and private schools, as well as clinics and adult education centers across the country, Wilson strives toward its ultimate goal: literacy for all.

LEVEL III PARTNERS



Battelle for Kids is a national, not-for-profit organization that provides counsel and solutions to advance the development of human capital systems, the use of strategic measures, practices for improving educator effectiveness, and communication with all stakeholders.

We believe that focusing on the right people, practices, measures, and messages is the key to educational excellence.



At Cisco customers come first and an integral part of our DNA is creating long-lasting customer partnerships and working with them to identify their needs and provide solutions that support their success. The concept of solutions being driven to address specific customer challenges has been with Cisco since its inception.



Generation Ready is one of the largest providers of professional development and school improvement services in the country, partnering with districts, schools, and state departments of education. Our uniquely integrated approach combines customized job-embedded professional development based on our evidence-based Six Essential Best Practices of Effective

Schools framework with our proprietary ReadyPathSM technology platform. We work with schools to improve teacher and leader practices directly tied to accelerating student achievement, closing student achievement gaps and creating a culture of continuous improvement.



IBM Global Education collaborates with schools, districts and state departments of education to create innovative business and technology solutions to enable continuous improvement in education. We help to improve student success, teacher effectiveness and institutional performance through a depth of experience in consulting services, analytics,

infrastructure and business partner offerings. IBM provides our education clients with deep business process and industry expertise, using innovation to identify, create and deliver value faster. We draw on the full breadth and depth of IBM capabilities to help you implement solutions designed to deliver sustainable improvement.



Success By Your Standards®

Success By Your Standards®. Since 1976, Questar Assessment, Inc. has been a leading educational assessment provider for states, schools, and school districts and has successfully implemented numerous large-scale assessment programs. Headquartered in Minnesota and New York, Questar is a full-service testing company with wide-ranging expertise -

from statewide grades 3-8, high school, English language proficiency, and alternate programs to standardized district assessments. Questar's end-to-end services are designed to address all aspects of assessment from test design, development, and psychometric services to print production, distribution, scanning, scoring, reporting, and data analysis. Questar also offers customized online testing services to schools and educational entities in the K-12 market. Whatever the size or complexity, our expert team will meet and exceed your expectations for program quality, cost-effectiveness, on-time delivery, and flexibility to meet current and changing federal and state requirements.



SAS Institute is a leader in advanced analytics for K-12 solutions. Using SAS, administrators can consolidate, report, and analyze data to make proactive, data-driven decisions and determine probable future outcomes.

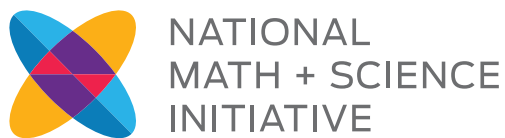
SAS EVAAS for K-12 is the most comprehensive reporting package of value-added metrics available, offering valuable diagnostic information about past practices and predicting student success probabilities at numerous academic milestones. With all this information at hand, educators can proactively make sound instructional choices and use their resources more strategically to ensure that every student has the opportunity to succeed.

SAS also philanthropically delivers online curriculum resources with a proven impact on increasing student learning and teaching effectiveness - at no cost to public, virtual, and home schools. SAS Curriculum Pathways offers hundreds of Web-based curriculum supplements in all of the core disciplines, which are aligned to each state's standards and the Common Core State Standards.



Truenorthlogic is the leading provider of comprehensive human capital management systems to K-12 education agencies working to improve student achievement by increasing educator effectiveness.

Our award-winning solutions help State and local education agencies build, support and retain a highly effective teaching force; allow for data driven talent management practices; and generate efficiency gains and costs savings. With over one million licensed users, Truenorthlogic has a proven track record helping organizations achieve educational workforce excellence.



CCSSO convenes over one hundred meetings per year to meet emerging professional development and technical assistance needs of state education agencies and their staff. For information about meeting registration contact meetings@ccsso.org.

Save the Dates- 2014 CCSSO Member Meetings:

Upcoming 2014

Legislative Conference

March 16–18, 2014

Washington Marriott at Metro Center Washington, DC

Rural Chiefs Meeting

May 28-30, 2014

Denver, CO

Summer Institute

July 10-12, 2014

Disney Grand Floridian, Orlando, FL

CEO-to-CEO Exchange

August 16-18, 2014

Sunriver Resort, Sun River, OR

Annual Policy Forum

November 13–16, 2014

The Westin San Diego Gaslamp Quarter, San Diego, CA

SAVE THE DATE



Legislative 2014 Conference

Washington, DC | March 16-18, 2014





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**THE COUNCIL OF CHIEF STATE SCHOOL OFFICERS THANKS
MITCHELL CHESTER
FOR SERVING AS
PRESIDENT OF THE BOARD OF DIRECTORS, 2012-2013**



Notes

[illegible]

Notes

This image shows a single sheet of white paper with horizontal ruling lines. The lines are evenly spaced and run across the width of the page. There are no margins, text, or other markings on the paper.



Council of Chief State School Officers

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